

**DATE:** July 12, 2011

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*Pre-taped staff presentation: available  
at [fcgov.com/clerk/agendas.php](http://fcgov.com/clerk/agendas.php)*

## **WORK SESSION ITEM FORT COLLINS CITY COUNCIL**

### **SUBJECT FOR DISCUSSION**

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Allocation of Building Community Choices Surplus and Other Resources for Current Capital Needs.

### **EXECUTIVE SUMMARY**

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Staff will present Council with process options to allocate the remaining surplus Building Community Choices (BCC) funds and other resources for capital project needs. This is a continuation of the conversation that began at the April 26 Work Session.

### **GENERAL DIRECTION SOUGHT AND SPECIFIC QUESTIONS TO BE ANSWERED**

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Council has options in determining the best use for remaining BCC surplus funds and other available resources.

1. Does Council wish to take a more short-term approach and address some immediate opportunity capital project needs, or should these available funds be considered as part of a more comprehensive strategic planning process with the upcoming 2013-2014 Budget for Outcomes process?
2. Are there other options Council would like to explore?

Staff is seeking Council feedback as to how best to proceed.

### **BACKGROUND / DISCUSSION**

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Staff identified a surplus of several million dollars remaining from completed Building Community Choices (BCC) capital project funds. Staff presented Council with project suggestions for use of surplus funds. Council subsequently appropriated some of these funds to two urgent capital project needs (Lincoln Center Renovation and North College Improvements), but also directed staff to provide it with a more comprehensive analysis of what options exist for the remaining balance, and a better picture of what additional funding options exist.

Following the April 26 Work Session discussion with Council, staff developed a range of options available to move forward in allocating these available funds to the City's capital project needs. Should Council wish to take a more short term approach and invest in immediate opportunities, staff prepared for its consideration a master list of all capital projects identified in adopted City plans, as

well as a list of capital projects that are construction ready, address an identified safety need, or capitalize upon opportunities to combine these funds with other resources such as grant awards (Attachments 2 and 3). Staff will present Council with options for proceeding with this issue, and will then implement an action plan based upon feedback received.

**Available Funds: BCC Surplus Funds**

Staff identified \$7,064,568 in surplus Building Community Choices (BCC) capital project funds as of the end of 2010<sup>1</sup>. Following Council’s initial April 26, 2011 discussion, \$2,835,000 was appropriated to meet urgent capital project needs for the Lincoln Center Renovation (\$135,000) project and the North College Improvements (\$2.7 million) project. As of this writing, there remains \$4,229,568 in surplus BCC funds available for City capital needs.

**Building Community Choices (BCC) Surplus Fund Balance**

<b>Building Community Choices Balance (end of 2010)</b>	<b>\$7,064,568</b>
Less Ordinance No. 062, 2011 (Lincoln Center Renovation)	(\$135,000)
Less Ordinance No. 064, 2011 (North College Improvements)	(\$2,700,000)
<b>Current BCC Surplus Fund Balance</b>	<b>\$4,229,568</b>

**Available Funds: Reserves, Other Sources**

Council asked staff to provide information as to other available funding sources for capital project needs, including City reserves. The City’s overall projected 2012 year-end reserve fund balances, plus undesignated City reserve funds available for allocation to capital project or other one-time uses, are reflected in Attachment 1. The funds listed in Attachment 1 are City governmental funds and are exclusive of enterprise funds and internal service funds. This is due to the restrictions associated with those types of funds which leave no money available for allocation to non-related capital projects or one-time uses.

Uncommitted reserve funds are generally intended for emergency needs, or those one-time expenditures Council and City Management consider important. While the various City reserve funds total to a large amount of money (estimated \$47.5 million), the actual portion of reserves above policy minimum and available for capital projects and other one-time uses is much smaller (estimated \$20.7 million). Of those amounts, however, it is important to understand any future planned uses of those funds. For example, in the Recreation Fund, what is technically available above fund balance policy minimum is planned for future facility improvements (like carpet replacement, locker room tile, ADA compliance) and future capital replacement items (like the train at City Park). Notes have been included in Attachment 1 to provide additional context of the amounts shown to be available above fund balance policy minimum.

Grant awards are another potential source of funding to help address capital project needs. At this time, there are relatively few grant fund opportunities identified that can assist with short term needs. The Natural Areas Program recently became aware of an \$18 million Great Outdoor

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<sup>1</sup> The estimated BCC surplus was reported as \$6,780,000 at the April 26<sup>th</sup> Council work session. This was the **unaudited** 2009 year-end balance plus an estimate for the 2010 interest earnings. Since April, the 2010 year-end balance has been audited and includes actual 2010 interest earnings plus BCC projects that closed in 2010 but did not use their entire BCC budget. The audited BCC balance at the end of 2010 was \$7,064,568.

Colorado (GOCO) grant round this fall for urban river restoration. This GOCO round represents an opportunity to substantially increase restoration efforts in the area between College and Shields Street. Staff believes that the City has a good chance of competing successfully for these funds. GOCO grants typically are a 1:1 match. The grant ceiling is unknown; however, it is conceivable the City could double a million dollar investment, or more, of City funds. BCC Surplus funds could potentially be used as local match for this opportunity.

Future grant opportunities such as the triennial North Front Range Metropolitan Planning Organization (MPO) call for transportation projects will be pursued, but the next round is not anticipated until 2014. Staff constantly looks for grant opportunities to support street improvements, bike facilities, pedestrian connections, and address other City capital project needs.

### **Options:**

#### **A. Hold surplus BCC and other funds for the next 2013-2014 Budgeting for Outcomes (BFO) process.**

Council could choose not to allocate surplus BCC funds or undesignated reserves at this point, waiting instead for the 2013-2014 BFO process scheduled to begin spring of 2012. Capital projects would be submitted and vetted through the citywide process, using established results area criteria.

Pro: Allows for a more strategic, citywide analysis of various capital projects using established and agreed upon criteria.

Con: There may be some time sensitive, immediate capital project needs or opportunities that would not be funded by waiting.

#### **B. Allocate Surplus BCC funds and other reserves in 2011 for immediate opportunity capital project needs.**

Council could choose to fund capital project needs identified as being time sensitive, pressing, or that present an opportunity for leverage of other funding sources. This could also include using surplus BCC funds to address a forecasted Building on Basics (BOB) revenue shortfall of approximately \$1.8 million dollars (necessary to complete the voter approved capital projects). This would leave a BCC surplus balance of \$2,429,568.

Pro: Allows the City to address capital project needs that have no other funding sources available, are time sensitive, are identified safety issues, or present immediate opportunities to leverage and combine with other funding sources such as grant awards.

Con: It may be difficult to identify, or rate, all capital projects throughout the City that are eligible for consideration without established criteria such as that found in the BFO process.

#### **C. Combination Approach**

Staff and Council could identify some immediate opportunity capital projects and allocate in 2011 a portion of BCC funds or other reserves to meet those needs/opportunities, and set aside the remainder for allocation as part of the 2013-2014 BFO process.

Pro: Allows the City to address some immediate capital project needs or opportunities that may be lost if delayed.

Con: Partial allocation of BCC funds may leave little balance left for the BFO process. Projects funded now would not be vetted through the BFO process and results area criteria.

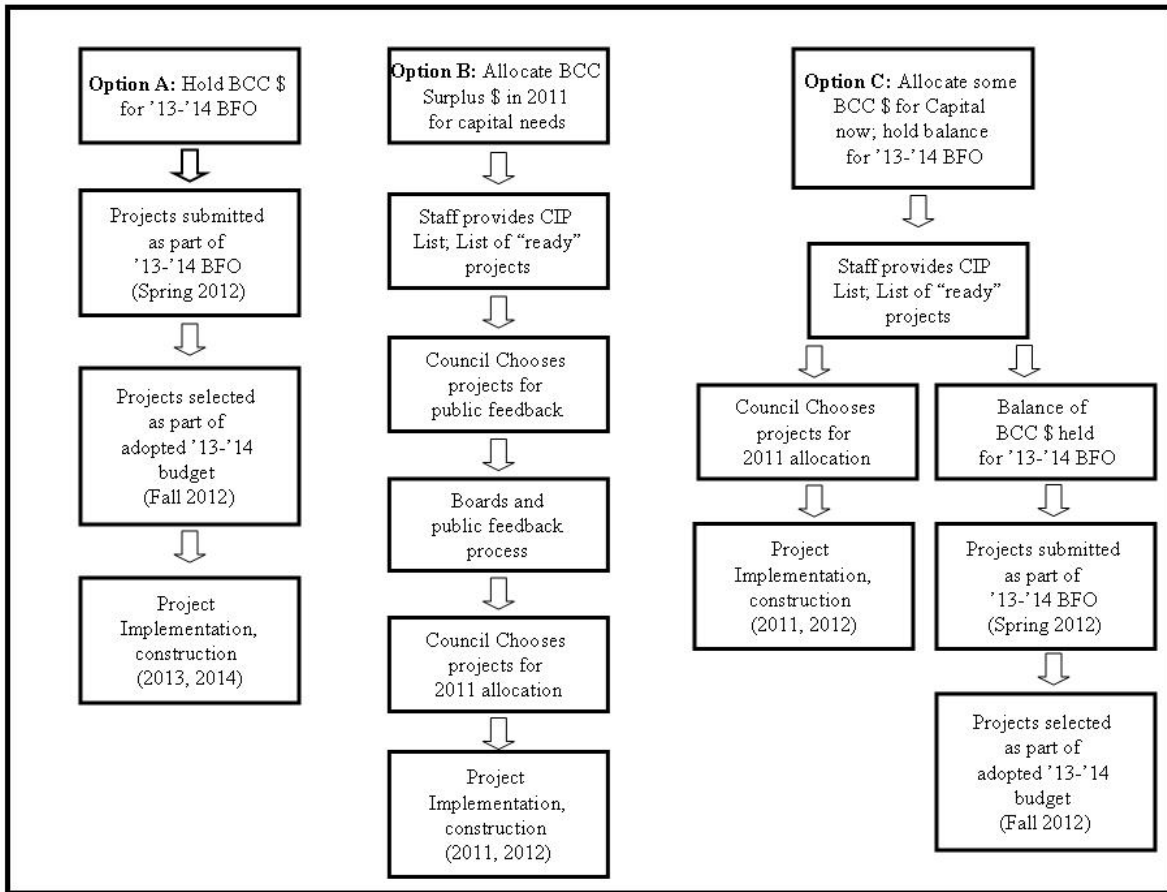
**Process:**

Should Council choose to hold the BCC surplus and other reserve funds for the upcoming 2013-2014 BFO process (Option A), staff would submit capital project applications as part of the budget protocol in the spring of 2012. Projects would be judged and ultimately selected using BFO result area criteria and discussion. Similar to KFCG, BCC surplus capital project fund allocations can be tracked as projects progress.

If Council wishes to allocate surplus BCC funds or reserves now for immediate capital project needs or opportunities, staff has provided Council with a list of all City capital projects identified through adopted plans (Attachment 2). It is important to note that many of these capital projects are not yet designed or ready for construction. In addition, staff has developed a list of capital projects that are ready for design or construction (Attachment 3). Note: There may be some additional future capital projects not listed in these materials that are still in the conceptual or planning stages, are not adopted, and not yet ready for construction. Other suggestions from City Council for potential capital project needs not included in these materials are welcome. Finally, for Council's information and comparison, staff prepared a list of capital projects approved as part of the 2011-2012 budget and scheduled for completion (Attachment 4).

Following additional Council discussion and direction as to candidate projects, if Council wants to pursue Option B or Option C noted in the chart below, staff will provide outreach to boards and commissions and the general public to gather feedback on project preferences. Public feedback will be sought through the summer, in anticipation of appropriating these funds as part of the 2012 budget exceptions and annual re-appropriations process (September). Public feedback will subsequently be presented to Council for its final determination as to allocation of funds.

**Council Action Options - Process**



**ATTACHMENTS**

1. Reserve fund information
2. Capital Project lists identified in adopted City plans
3. Short List of immediate opportunity capital projects
4. Capital projects approved and scheduled as part of the 2011-2012 Budget
5. Powerpoint presentation

## Total Reserve Funds and Available Reserves Above Policy Minimums

<u>Major Governmental Funds</u>	<u>Available Reserves Excluding Policy Minimum</u>	<u>Policy Minimum Balance</u>	<u>Available Reserves Above Policy Minimum</u>	<u>Notes</u>
General Fund	\$ 24,181,960	\$ 17,860,601	\$ 6,321,359	Reflects \$1.5M used for the Museum
Sales & Use Tax	\$ 7,535,107	\$ 7,500,000	\$ 35,107	Policy min. is a month's accrual of S&U Tax
Keep Fort Collins Great	\$ -	\$ 382,632	\$ (382,632)	New funds; no reserves until 2012
Natural Areas	\$ 147,145	\$ 144,260	\$ 2,885	
Cultural Services	\$ 1,074,016	\$ 91,405	\$ 982,611	
Recreation	\$ 1,750,247	\$ 128,322	\$ 1,621,925	
Cemeteries	\$ 435,171	\$ 10,719	\$ 424,452	
Perpetual Care	\$ 1,631,532	\$ 926	\$ 1,630,606	
Transit Services	\$ 1,412,030	\$ 220,388	\$ 1,191,642	
Transportation	\$ 9,351,786	\$ 442,716	\$ 8,909,070	Harmony Road maintenance funds
	<b>\$ 47,518,994</b>		<b>\$ 20,737,025</b>	

**Notes:**

1. This table is exclusive of enterprise funds and internal service funds
2. Available reserves often have intended uses planned that are not reflected in the table above

Updated 5 July 2011

## Capital Improvement Projects (CIP) from Approved City Plans

The current Parks & Recreation Policy Plan lists the following CIP: Estimated Amount  
(in 2011 dollars)

Community/recreation centers

Develop the Southeast Community Center at Fossil Creek Park	\$	20,000,000
Develop the Southwest Community Center at Spring Canyon Park	\$	20,000,000

Parks

Acquire land for six neighborhood and two community parks	\$	3,300,000
Acquire land to expand the Eastside Neighborhood Park	\$	1,300,000

Neighborhood Park Development

Develop Richards Lake Neighborhood Park	\$	800,000
Develop Staley Neighborhood Park	\$	1,000,000
Develop Iron Horse Neighborhood Park	\$	800,000
Develop Maple Hill Neighborhood Park	\$	800,000
Develop Side Hill Neighborhood Park	\$	800,000
Develop Lind Neighborhood Park	\$	400,000
Develop Fossil Lake Neighborhood Park	\$	900,000
Develop Elm. School Neighborhood Park	\$	900,000
Complete improvements at Rossborough Park	\$	175,000
Complete improvements at Golden Meadows Park	\$	175,000
Complete improvements at Avery Park	\$	50,000

Community Park Development

Develop the Southeast Community Park	\$	5,000,000
Complete improvements at Lee Martinez Park	\$	300,000

Trail Development

Complete the Poudre River Trail	\$	2,000,000
Complete the Power Trail	\$	3,200,000
Complete the Fossil Creek Trail	\$	11,800,000
Complete the Canal Trail	\$	800,000
Complete the Boxelder Trail	\$	2,400,000
Complete the Lake Canal Trail	\$	1,500,000
Continue work on the Northeast trail system	\$	3,300,000

The current Cultural Plan lists the following CIP: Estimated Amount  
(in 2011 dollars)

Lincoln Center Renovation	\$	8,000,000
Fort Collins Museum/Discover Science Center	\$	25,000,000

**ATTACHMENT 2**Estimated Amount  
(in 2011 dollars)

The current Transfort Strategic Plan lists the following CIP:

Fleet Expansion (3 buses – Phase One)	\$ 1,500,000
Fleet Expansion (17 buses – Phase Two)	\$ 8,700,000
Fleet Expansion (10 buses – Phase Three)	\$ 6,700,000
Bus Storage Expansion	Not Estimated

**Transportation Master Plan CIP**Estimated Amount  
(in 2011 dollars)

The Transportation Master Plan identifies the following capital projects:

**Traffic Signal System (Automated Traffic Management System) CIP List**

Install video detection to replace inductive loops - 17 Video Detection Intersections	\$250,000 to \$1,000,000
Replacement of Serial Radios with Ethernet Radios - 23 Serial Radio Intersections	<\$250,000
Convert from NEMA to 2070 Signal Controller/Cabinet - 3 Signalized Intersections	<\$250,000
Install Countdown Pedestrian Signal Heads at 131 signalized intersections - Countdown Pedestrian Heads	\$250,000 to \$1,000,000
Minor Concrete Work to provide access to pedestrian pushbuttons on 100 signalized intersection corners - Pushbutton Accessibility Project	\$250,000 to \$1,000,000
Convert from NEMA to 2070 Signal Controller/Cabinet - 32 Pedestrian Signal Locations	\$250,000 to \$1,000,000
Replace Video Wall - Traffic Operations Center	<\$250,000
Install video detection to replace inductive loops - 50 Video Detection Intersections	\$1,000,000 to \$5,000,000
Install video detection to replace inductive loops - 63 Video Detection Intersections	\$1,000,000 to \$5,000,000
Traffic Operations Management Center Expansion - Traffic Operations Management Center Expansion	\$5,000,000 to \$10,000,000

**Bicycle CIP List**

Bicycle Improvements Program 1 (funded)	\$250,000 to \$1,000,000
Bicycle Improvements Program 1 (unfunded)	\$10,000,000 to \$20,000,000
Bicycle Improvements Program 2	>\$20,000,000
Bicycle Improvements Program 3	>\$20,000,000

**Bridge CIP List**

This project consists of bringing all deficient bridges located throughout the City up to acceptable standards	>\$20,000,000
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**ATTACHMENT 2**

Intersections CIP List

Group of various arterial intersection improvements prioritized through Intersection Priority Study - Intersection Improvements Program 1	\$5,000,000 to \$10,000,000
Group of various arterial intersection improvements prioritized through Intersection Priority Study - Intersection Improvements Program 2	\$5,000,000 to \$10,000,000
Group of various arterial intersection improvements prioritized through Intersection Priority Study - Intersection Improvements Program 3	\$5,000,000 to \$10,000,000
Intersection improvements - College and Drake	\$ 4,000,000
Intersection improvements - College and Horsetooth	\$ 4,000,000

Parking CIP List

Parking improvements - Downtown	\$5,000,000 to \$10,000,000
Additional park and ride parking spaces - Harmony/I-25	\$1,000,000 to \$5,000,000
New park and ride facility - Mulberry/I-25	\$1,000,000 to \$5,000,000

Pedestrian CIP List

Existing needs of 30 Sidewalk projects - Existing Need Sidewalk Projects	\$10,000,000 to \$20,000,000
Annual Pedestrian Plan/ADA Ramps & Crossing Improvements - Existing Need ADA Ramp Improvements	<\$250,000
Existing needs of one Grade Separated Crossing (GSC) project - Existing Need GSC Projects	\$1,000,000 to \$5,000,000
Six Development Driven Sidewalk Projects - Development Driven Sidewalk Projects	\$1,000,000 to \$5,000,000
Forecasted needs of one Path/trail projects - Forecasted Need Path/Trail Projects	\$1,000,000 to \$5,000,000
Forecasted needs of 28 Sidewalk projects - Forecasted Need Sidewalk Projects	\$5,000,000 to \$10,000,000
Forecasted needs of one Grade Separated Crossing (GSC) project - Forecasted Need GSC Projects	\$1,000,000 to \$5,000,000

Railroad CIP List

Tier 1 Annual RR crossing improvement program: BNSF - Trilby, Prospect, Cherry, Laurel; UPRR - Lincoln, Prospect, Horsetooth, Cherry, Mulberry, Drake - At Grade Crossing Upgrades	\$1,000,000 to \$5,000,000
UPRR Railroad Crossings - railroad quiet zone crossing improvements from Lincoln to Linden	\$250,000 to \$1,000,000
BNSF Railroad Crossings - railroad quiet zone crossing improvements from Trilby to Laurel	\$1,000,000 to \$5,000,000
BNSF Railroad Crossings - railroad quiet zone crossing improvements from Laurel to Vine	\$10,000,000 to \$20,000,000

**ATTACHMENT 2**

Tier 2 Annual RR crossing improvement program: BNSF - Timberline, Cherry, LaPorte, W Drake, W Horsetooth, Willow, Mountain, Maple, Lemay, Lincoln, Vine; UPRR: Lemay, Carpenter, Maple - At Grade Crossing Upgrades	\$1,000,000 to \$5,000,000
Tier 3 Annual RR crossing improvement program: BNSF - Swallow, Mountain Vista, North Mason, CR52, Linden; UPRR: Willox, Hemlock, Hickory, Trilby - At Grade Crossing Upgrades	\$1,000,000 to \$5,000,000
Sharpe Point Drive - RR crossing at GNRRO	\$5,000,000 to \$10,000,000
Greenfield Ct. - RR grade separation at RR spur	\$5,000,000 to \$10,000,000

Roadway CIP List

Build new 4L arterial - Realigned Vine from College to Lemay	\$ 19,000,000
Upgrade to 2L arterial standards - Lincoln from Riverside to Lemay	\$ 8,500,000
Upgrade to 6L Arterial standards - Harmony from Boardwalk to Timberline	\$ 5,500,000
Upgrade to 6L Arterial standards - Harmony from College to Boardwalk	\$ 9,500,000
Upgrade to 4L arterial standards - College from Conifer to Willox	\$ 11,000,000
Upgrade to 2L arterial standards - LaPorte from Impala to Taft Hill	\$ 2,500,000
Upgrade to collector (Downtown River District) standards - Linden from Jefferson to Poudre River	\$ 1,000,000
Upgrade to collector standards - Linden from Poudre River to Vine	\$ 2,000,000
Upgrade to collector (Downtown River District) standards - Willow from College to Lincoln	\$ 2,000,000
Build grade- separated RR crossing - Lemay and BNSF Railroad Tracks	>\$20,000,000
Upgrade from 2L to 4L arterial - with grade- separated RR crossing - Trilby from Lemay to Timberline	\$10,000,000 to \$20,000,000
Upgrade to 2L arterial standards - Elizabeth from Overland to Taft Hill	\$5,000,000 to \$10,000,000
Upgrade from CR to 2L arterial - LaPorte from GMA to Impala	\$10,000,000 to \$20,000,000
Upgrade to 2L arterial standards - LaPorte from Taft Hill to Shields	\$10,000,000 to \$20,000,000
Upgrade to collector standards - Buckingham from Linden to Lemay	\$1,000,000 to \$5,000,000
Upgrade to 4L arterial standards - Prospect from College to Lemay	\$5,000,000 to \$10,000,000
Upgrade to 2L arterial standards - Vine from Taft Hill to Shields	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Trilby from College to Lemay	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Shields from LaPorte to Vine	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Taft Hill from LaPorte to Vine	\$1,000,000 to \$5,000,000
Upgrade to collector standards - Country Club from State Highway 1 to Lemay	\$1,000,000 to \$5,000,000
Upgrade to collector standards - Country Club from Lemay to Turnberry	\$5,000,000 to \$10,000,000
Upgrade to 4L arterial standards - Drake from Harvard to Stover	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Timberline from Carpenter to Trilby	\$5,000,000 to \$10,000,000

**ATTACHMENT 2**

Upgrade to 2L arterial standards - LaPorte from Shields to Wood	\$1,000,000 to \$5,000,000
Build new 4L arterial - Realigned Vine from Lemay to Timberline	\$5,000,000 to \$10,000,000
Build 4L arterial realignment - Timberline Realignment from Realigned Vine to Giddings	\$5,000,000 to \$10,000,000
Upgrade from 2L to 4L arterial - Prospect from Summit View to I-25	\$5,000,000 to \$10,000,000
Build new collector - Avondale from Triangle to College	\$250,000 to \$1,000,000
Build new collector - Troutman from Seneca to Shields	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Timberline from Kechter to Battle Creek	\$1,000,000 to \$5,000,000
Build new collector - Trilby from Westchase to Ziegler	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial with intersection re-alignment and RR grade separation - Lemay from Lincoln to Realigned Vine	>\$20,000,000
Build new 2L arterial - Mountain Vista from Bar Harbor to Timberline Realignment	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Mountain Vista from Turnberry to Bar Harbor Extended	\$1,000,000 to \$5,000,000
Build new collector - Sharp Point from Midpoint to Mileshouse	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - with grade- separated RR crossing - Mountain Vista from Giddings to I-25	\$10,000,000 to \$20,000,000
Build new 2L arterial - Giddings from Richards Lake to Mountain Vista	\$1,000,000 to \$5,000,000
Upgrade from CR to 2L arterial - Turnberry from Mountain Vista to Douglas	\$1,000,000 to \$5,000,000
Upgrade to collector standards - Aran from Skyway to Saturn	<\$250,000
Upgrade from CR to collector - Strauss Cabin from Harmony to Horsetooth	\$1,000,000 to \$5,000,000
Upgrade from CR to collector - Horsetooth from Ziegler to Strauss Cabin	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Strauss Cabin from Kechter to Harmony	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Timberline from Trilby to Kechter	\$10,000,000 to \$20,000,000
Build new 2L arterial - Conifer Extension from Lemay to Timberline	\$10,000,000 to \$20,000,000
Build new collector - Snow Mesa from Timberwood to Ridge Creek	\$250,000 to \$1,000,000
Upgrade to 2L arterial standards - International from Bannock to Timberline	\$1,000,000 to \$5,000,000
Build new 2L arterial - International from Timberline to Greenfields	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Prospect from I-25 to Growth Mgmt. Area	\$1,000,000 to \$5,000,000
Build grade- separated RR crossing - Timberline and BNSF Railroad Tracks	>\$20,000,000
Upgrade from 4L to 6L arterial - College from Carpenter to Trilby	\$10,000,000 to \$20,000,000
Upgrade from 4L to 6L arterial - College from Trilby to Fossil Creek	\$10,000,000 to \$20,000,000

**ATTACHMENT 2**

Build new collector - Nancy Gray from Bucking Horse to Mileshouse	\$250,000 to \$1,000,000
Build grade- separated RR crossing - Mountain Vista and BNSF Railroad Tracks	>\$20,000,000
Upgrade from 2L to 4L arterial - Lemay from Realigned Vine to Conifer	\$5,000,000 to \$10,000,000
Upgrade to 2L arterial standards - Kechter from Timberline to Ziegler	\$1,000,000 to \$5,000,000
Build new collector - William Neal from Chase to Ziegler	\$1,000,000 to \$5,000,000
Build new collector - Bar Harbor from Mountain Vista to Conifer	\$1,000,000 to \$5,000,000
Build new collector - Mileshouse from Nancy Gray to Drake	\$1,000,000 to \$5,000,000
Build new collector - New Roadway from Trilby to Skyway	\$1,000,000 to \$5,000,000
Build new collector - Technology from Harmony to Rock Creek	\$1,000,000 to \$5,000,000
Build new collector - Aran from Trilby to Skyway	\$1,000,000 to \$5,000,000
Upgrade from CR to 2L arterial - Richards Lake from Turnberry to Giddings	\$1,000,000 to \$5,000,000
Build new 2L arterial - International from Lincoln to Bannock	>\$20,000,000
Upgrade to 2L arterial standards - Kechter from Strauss Cabin Rd to I-25	\$1,000,000 to \$5,000,000
Upgrade from CR to 2L arterial - Douglas from County Road 13 to Turnberry	\$1,000,000 to \$5,000,000
Upgrade to collector standards - Hickory from College to Soft Gold Park Trailhead	\$1,000,000 to \$5,000,000
Build new collector - Timberwood from Timberline to Snow Mesa	\$1,000,000 to \$5,000,000
Build new collector - Redwood from Vine to Conifer	\$250,000 to \$1,000,000
Build new collector - Mason from Willox to State Highway 1	\$1,000,000 to \$5,000,000
Build new collector - Redwood from Willox to Country Club	\$1,000,000 to \$5,000,000
Upgrade from CR to 2L arterial - Richards Lake from Giddings to I-25	\$1,000,000 to \$5,000,000
Build new collector - Swallow from Taft Hill to Bassick	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - includes realignment and grade-separated RR crossing - Timberline from Sykes to Realigned Vine	\$10,000,000 to \$20,000,000
Upgrade to 6L Arterial standards - Timberline from Custer to Horsetooth	\$5,000,000 to \$10,000,000
Upgrade from 4L to 6L arterial - Timberline from Harmony to Horsetooth	\$5,000,000 to \$10,000,000
Upgrade from 4L to 6L arterial - Mulberry from Timberline to Summit View	\$1,000,000 to \$5,000,000
Upgrade from 4L arterial to 6L arterial - College from Fossil Creek to Harmony	\$5,000,000 to \$10,000,000
Upgrade from 4L to 6L arterial - Timberline from Drake to Prospect	\$10,000,000 to \$20,000,000
Upgrade from 2L to 4L arterial - Timberline from Mulberry to Sykes	\$10,000,000 to \$20,000,000
Upgrade to 2L arterial standards - Trilby from Shields to College	\$1,000,000 to \$5,000,000

**ATTACHMENT 2**

Upgrade from 2L to 4L arterial - Carpenter from Lemay to Timberline	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Carpenter from County Road 9 to I-25	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Carpenter from Timberline to County Road 9	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Willox from Shields to College	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Lemay from Conifer to Country Club	\$5,000,000 to \$10,000,000
Upgrade to 4L arterial standards - Riverside from Mulberry to Lincoln	\$5,000,000 to \$10,000,000
Upgrade from 2L to 4L arterial - Horsetooth from Taft Hill to Shields	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Shields from Carpenter to Trilby	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Shields from Trilby to Fossil Creek	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Carpenter from College to Lemay	\$5,000,000 to \$10,000,000
Upgrade from 4L to 6L arterial - Mulberry from Riverside to Timberline	\$10,000,000 to \$20,000,000
Upgrade from 4L to 6L arterial - Mulberry from Summit View to I-25	\$10,000,000 to \$20,000,000
Implement access management plan - College from Vine to Conifer	\$1,000,000 to \$5,000,000
Upgrade from 2L to 4L arterial - Taft Hill from Harmony to Horsetooth	\$1,000,000 to \$5,000,000
Upgrade from CR to 2L arterial - Taft Hill from Vine to GMA	\$1,000,000 to \$5,000,000
Build grade- separated RR crossing - Drake and BNSF Railroad Tracks	>\$20,000,000
Upgrade from 2L to 4L arterial - Shields from Fossil Creek to Harmony	\$5,000,000 to \$10,000,000
Upgrade from 2L to 4L arterial - Taft Hill from GMA to Harmony	\$5,000,000 to \$10,000,000
Upgrade to 2L arterial standards - Vine from Overland Trail to Taft Hill	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards, includes realignment for potential interchange - Vine from I-25 to GMA	\$1,000,000 to \$5,000,000
Build new collector - Mason from Realigned Vine to Willox	\$5,000,000 to \$10,000,000
Upgrade from 2L to 4L arterial - Prospect from Overland Trail to Taft Hill	\$5,000,000 to \$10,000,000
Build grade- separated RR crossing - Trilby and UPRR Railroad Tracks	>\$20,000,000
Upgrade to 2L arterial standards with connection to realigned Vine - Vine from Timberline to I-25	\$5,000,000 to \$10,000,000
Upgrade to 2L arterial standards - Overland Trail from Elizabeth to Vine	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Overland Trail from Vine to Michaud	\$1,000,000 to \$5,000,000

**ATTACHMENT 2**

Upgrade from 2L to 4L arterial - US 287 from State Highway 1 to GMA	\$10,000,000 to \$20,000,000
Upgrade to 2L arterial standards - Trilby from Taft Hill to Shields	\$1,000,000 to \$5,000,000
Build grade- separated RR crossing (see Railroad CIP) - Carpenter and UPRR Railroad Tracks	>\$20,000,000
Upgrade to 2L arterial standards - Mulberry from Overland \Trail to Tyler	\$1,000,000 to \$5,000,000
Upgrade from 2L arterial to 4L arterial - Timberline from Prospect to Mulberry	\$10,000,000 to \$20,000,000
Upgrade from 2L to 4L arterial - Overland Trail from Wells Fargo to Drake	\$10,000,000 to \$20,000,000
Upgrade from CR to 2L arterial - Shields from Vine to Douglas Road	\$10,000,000 to \$20,000,000
Upgrade from CR to 2L arterial - Gregory from Country Club to State Highway 1	\$1,000,000 to \$5,000,000
Build new collector - Hickory from Soft Gold Park Trailhead to Shields	\$1,000,000 to \$5,000,000
Upgrade to collector standards - Michaud from Overland Trail to GMA	\$1,000,000 to \$5,000,000
Upgrade to 2L arterial standards - Vine from College to Redwood	\$1,000,000 to \$5,000,000
Build grade- separated RR crossing - Trilby and BNSF Railroad Tracks	>\$20,000,000

## BCC Balance and Potential Uses - Immediate Opportunities

<b>BCC balance at the end of 2010</b>		\$ 7,064,568
Less Ord. No. 062, 2011 Lincoln Center	135,000	
Less Ord.No. 064, 2011 North College	<u>2,700,000</u>	
	\$ 2,835,000	
<b>Current Balance</b>		<u>\$ 4,229,568</u>

### Potential BCC Surplus Uses - Immediate Opportunities

1 BOB Shortfall	1,800,000	
2 Senior Center Expansion	1,000,000	
3 Digital Dome	1,082,382	
4 Lincoln Center Renovation Enhancements	200,000	
5 The Great Lawn	830,000	
6 Revitalizing the Downtown River Experience	1,200,000	
7 Mulberry Bridge Enhancements	850,000	
8 Troutman Underpass	1,122,000	
9 Trilby Road Bike Lanes: Timberline Road to Lemay Avenue	280,000	
10 Kechter Road Bike Lanes: Timberline Road to Rabbit Creek Road	140,000	
11 North College/US 287 Multi-Use Path	910,000	
12 Timberline Rd Temporary Multi-Use Path (Kechter to Bacon Elementary)	325,000	
13 North College from Conifer Street to Willox Lane (Design & ROW)	1,500,000	
14 Prospect Road Bridge over the New Mercer Canal	1,200,000	
15 West Mulberry Street Bridge over the New Mercer Canal	1,100,000	
16 Deconstruct/construct a new "green" Oak St. public restroom facility	470,000	
17 Purchase the property at the NW corner of Timberline & Harmony	495,000	
18 Renovate Second level of City Hall	395,000	
19 Fort Collins Museum/Discovery Science Center	<u>2,700,000</u>	
	\$ 17,599,382	

Updated 6 July 2011

## CAPITAL PROJECTS 2011-2012

### By Outcome

Offer #		2011	2012
<b>ENVIRONMENTAL HEALTH</b>			
138.1	Utilities Asset Management Software	\$166,667	\$176,667
165.1	Water Distribution System Replacement	975,000	1,015,000
166.1	Cathodic Protection	170,000	115,000
167.1	Wastewater System Replacement	1,230,000	1,270,000
168.1	Flow Monitoring Stations	100,000	75,000
169.1	Water Supply Development	100,000	100,000
170.1	Halligan Reservoir Enlargement	190,000	190,000
171.1	Water Production Replacement Program	1,175,000	1,340,000
173.1	Collection System Study	170,000	50,000
175.1	Water Engineering Distribution System Replacements	1,910,000	1,425,000
177.1	North College Sewer	900,000	0
178.1	Wastewater Engineering Distribution System Replacements	700,000	0
184.1	Meter Replacement & Rehabilitation	0	920,000
187.1	Water Reclamation Replacement	975,000	1,275,000
188.1	Sludge Disposal Program	100,000	200,000
189.1	Drake Water Reclamation Facility (DWRf)	100,000	0
	<b>Total Environmental Health</b>	<b>\$8,961,667</b>	<b>\$8,151,667</b>
<b>SAFE COMMUNITY</b>			
78.1	Electric Substations	\$315,000	\$725,000
79.1	Southwest Annexation Electric System	1,755,000	0
136.1	Canal Importation Basin	2,840,000	0
137.1	Boxelder Stormwater Authority Payment	0	370,000
142.1	Stormwater Developer Repays	95,000	95,000
143.1	Drainage & Detention System	370,000	370,000
144.1	Stormwater Master Planning	95,000	95,000
210.1	Utilities Asset Management Software	83,333	88,333
	<b>Total Safe Community</b>	<b>\$5,553,333</b>	<b>\$1,743,333</b>
<b>CULTURE, PARKS &amp; RECREATION</b>			
40.2	New Park Site Acquisition	150,000	400,000
40.2	Park Site Equipment Replacement	15,000	15,000
40.3	New Park Site Development	150,000	150,000
40.3	Richards Lake Park	300,000	200,000
40.3	Staley Neighborhood Park	500,000	400,000
40.3	Trailhead Park	200,000	300,000
40.3	Soft Gold Park	100,000	0
40.3	Waters Way Park	100,000	0
41.2	Fossil Creek Trail	\$50,000	\$50,000
41.2	Open Space Acquisition	10,000	10,000
41.2, 41.3	Trail Acquisition and Development	350,000	350,000
41.3	Tri-City Trails	30,000	30,000
44.3	New Museum Facility Natural Areas Support	115,113	0
60.6	Senior Center Expansion Design (BOB)	0	430,239
106.13	KFCG - Trail Acquisition and Development	163,000	158,000
106.15	KFCG - Spring Canyon - Veteran's Plaza	25,000	0
	<b>Total Culture, Parks &amp; Recreation</b>	<b>\$2,258,113</b>	<b>\$2,493,239</b>
<b>TRANSPORTATION</b>			
114.1	Bicycle Program Plan Implementation (BOB)	\$125,000	\$125,000
114.2	Pedestrian Plan Implementation (BOB)	300,000	0



## CAPITAL PROJECTS 2011-2012

### By Outcome

Offer #		2011	2012
146.7	North College Improvements - Phase II (BOB)	4,275,671	0
146.9	Railroad Crossing Replacement	100,000	100,000
146.10	Intersections Improvements (BOB)	0	3,500,000
146.12	City Bridge Program	300,000	300,000
146.13	KFCG - City Bridge Program	0	564,931
146.14	KFCG - South Shields Street Bridge Over Larimer Canal No. 2	1,500,000	0
146.15	KFCG - Laporte-Whitcomb Bridge Replacement	0	670,000
146.19	I-25 & SH 392 Interchange Project	2,640,000	0
	<b>Total Transportation</b>	<u>\$9,240,671</u>	<u>\$5,259,931</u>
<b>OTHER</b>			
40.2, 40.3	Administration - Neighborhood Parkland	395,677	406,087
41.2, 41.3	Administration - Conservation Trust	262,126	267,905
204.3	Administration - BOB Projects	\$34,914	\$35,961
204.3	Police Facility - Debt	750,000	750,000
	<b>Total Other</b>	<u>1,442,717</u>	<u>1,459,953</u>
	<b>Total Capital Projects</b>	<u>\$27,456,501</u>	<u>\$19,108,123</u>

# Allocation of Building Community Choices Surplus and Other Resources for Current Capital Needs

July 12, 2011  
Work Session

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## Background

- Building Community Choices (BCC) sales tax approved by voters in 1997
- Projects now completed, surplus funds remain
  - Largely due to interest earnings
- Funds available for “any capital projects approved by City Council”

2



## Background

### April 26 City Council Work Session:

- Council was presented with two important and immediate capital project needs:
  - Lincoln Center Renovation Shortfall
  - North College Improvements
- Council asked Staff about other options to fund capital project needs. In response, Staff:
  - Compiled a list of potential capital projects
  - Identified potential funding sources
  - Developed a public input process if needed

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## Background: Current BCC Fund Balance

<b>Building Community Choices Balance (end of 2010)</b>	<b>\$7,064,568</b>
Less Ordinance 62 (Lincoln Center Renovation)	(\$135,000)
Less Ordinance 64 (North College Improvements)	(\$2,700,000)
<b>Current BCC Surplus Fund Balance</b>	<b>\$4,229,568</b>

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## Background: Other Funding Sources

- Available City Reserve Funds
  - Excludes Enterprise and Internal Services Funds
  - Factors in Policy minimums
    - “Designated use”
    - Emergency needs
  - “Available” fund amounts relatively small
- Grant funds
  - Staff continues to seek opportunities for outside funds wherever possible

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## Feedback Requested:

- What process does Council wish to follow for allocating the remaining BCC funds and other available funds?
  - Option A: Hold surplus funds for allocation as part of 2013-2014 Budgeting for Outcomes process
  - Option B: Address immediate opportunity capital project needs in 2011
  - Option C: Combination approach
- Are there other options Council would like Staff to explore?

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## Process Option A:

### Hold funds for allocation as part of the 2013-2014 Budgeting for Outcomes

- **Spring 2012:** Capital projects submitted as part of 2013-2014 BFO process
- **Spring-Fall 2012:**
  - Council discussion of projects
  - Public input gathered
  - Projects prioritized

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## Process Option A:

### Hold funds for allocation as part of the 2013-2014 Budgeting for Outcomes

- **Late Fall 2012:**
  - Projects selected
  - Funding sources determined
  - Budget finalized
- **2013-2014:** Project construction / implementation

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## **Process Option A:** Hold funds for allocation as part of the 2013-2014 Budgeting for Outcomes

### Pro's

- Allows for a more strategic, citywide analysis
- Uses established and agreed upon criteria

### Con's

- May be missed opportunities for time sensitive, immediate capital projects

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## **Process Option B:** Address immediate opportunity capital project needs

- Staff provides list of “ready” projects
  - Time sensitivity, opportunity, safety
  - Address capital needs w/ no funding source
- Staff provides City Capital Project lists from adopted plans
- Council input
- Council suggests projects for public comment

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## Process Option B: Address immediate opportunity capital project needs

- **July-September 2011:** Boards and Commissions and public feedback
- **October 2011:** Council chooses projects, appropriates funds
- **End of 2011 thru 2012:** Project design/prep/construction

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## Process Option B: Address immediate opportunity capital project needs

### Pro's

- Addresses:
  - Projects without funding sources
  - Time sensitivity
  - Safety issues
  - Immediate opportunities to leverage & combine funds

### Con's

- May be difficult to identify, or rate, all potential capital projects without established criteria

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## Process Option C: Combination approach

Allocate funding to some projects immediately; hold the balance for 2013-2014 BFO

- establish short list of projects
  - gather public input
  - allocate funds in October
- Hold the balance for 2013-2014 BFO

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## Process Option C: Combination approach

### Pro's

- Addresses some immediate needs and opportunities that may be lost if delayed.
- Balance of funds will be selected and allocated using established criteria

### Con's

- Will be less balance left for the BFO process.
- Projects funded now would not be vetted through the BFO process and results area criteria

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## Capital Project Candidates

- Per Council's request Staff compiled the list of capital projects identified in adopted plans
  - Excludes Utilities or Internal Services
- City Staff also identified list of "ready" capital projects
  - No identified funding source
  - Time sensitive, opportunity
  - Safety need
  - Ability to leverage other funding sources

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## Feedback Requested:

- What process does Council wish to follow for allocating the remaining BCC funds and other available funds?
  - Option A: Hold surplus funds for allocation as part of 2013-2014 Budgeting for Outcomes process
  - Option B: Address immediate opportunity capital project needs in 2011
  - Option C: Combination approach
- Are there other options Council would like Staff to explore?

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