



City Manager's Office  
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DATE: August 26, 2015

TO: Mayor Troxell and Councilmembers

FM: Ginny Sawyer, Project and Policy Manager *gs*

TH: Darin Atteberry, City Manager *DA*  
Kelly DiMartino, Assistant City Manager *KD*

RE: August 25 Work Session Item #1:  
Timing of Community Improvement Program (BOB 2.0) Projects

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Staff provided a presentation and timing scenarios for projects approved in the Community Improvement Program tax initiative. All Councilmembers were present.

Discussion focused on the complexities of "pay-as-you-go" financing over the 10-year period and Council's desire to see more options, especially in the timing of capital building projects. Multiple Councilmembers asked about options to move the Southeast Community Center earlier in the construction timeline. There was also conversation regarding adjusting allocations in some of the funds as well as engaging the public on the process.

**Next Steps:**

- Staff will develop additional timing scenarios and provide in a memo to Council.
- Staff will develop and implement actions to inform and engage the public on the complexities and trade-offs involved in determining project timing.



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## MEMORANDUM

Date: September 22, 2015  
To: Mayor and City Councilmembers  
From: Jeff Mihelich, Deputy City Manager *J.M.*  
Through: Darin Atteberry, City Manager *DA*  
Re: August 25, 2015 Work Session Summary - Disruptive Behaviors Downtown

After presenting four different options to all seven City Councilmembers to address the ongoing disruptive behaviors in downtown, the Deputy City Manager received the following direction and comments on the following:

### Street Outreach Program

Staff will move forward quickly on the proposed Street Outreach program per Council's direction, with the intention of being fully operational by next Spring with various aspects coming online as resources become available. Council will evaluate a mid-cycle budget offer for the City's portion of funding the program and staff will also continue work to raise private funds to support the program. Council expressed a strong desire for metrics and data regarding the program and updates as the program comes online, which staff will develop and provide to Council. The Street Outreach Team, once active, will help to identify other potential needs; including possible environmental design changes, needed services, or other ordinances, as suggested by Council. Staff will share key decision points moving forward with Council.

The timeline for the Street Outreach Program is as follows:

- September through the end of the year - set up the following:
  - Funding structure and partners
  - Governance structure
  - Business plan
  - Performance metrics
  - Conduct baseline surveying (with CSU partners)
  - Determine managing partner (where the outreach team will be housed)
- January
  - Hire outreach workers
- February
  - Train and build relationships
- March through April
  - Focus on relationship building with businesses, police, service providers and individuals downtown
- May
  - Outreach Team in full swing

**Shared Public Spaces Ordinance**

Council did not express a desire to move forward with a Shared Public Spaces Ordinance. Conversation indicated that should other efforts prove unsuccessful, reconsideration would be possible.

**Expansion of Location Diversion**

City Council expressed a desire to have more data and information regarding the current use of location diversion within the City. Staff is following up on this request and information will be provided to Council in the coming weeks. Regarding the technique's expansion, Council indicated that staff should consider carefully when a broad location diversion is a necessary tool.

**Crime Prevention Through Environmental Design (CPTED)**

Council was generally supportive of this planning effort and expressed a desire for staff to continue to work with partners such as the Downtown Business Association to further expand efforts. Council also indicated that when a Street Outreach Team is activated, they should have input regarding potential changes that would fall under this program.



Social Sustainability  
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## MEMORANDUM

DATE: August 28, 2015

TO: Mayor Troxell and City Councilmembers

THRU: Darin Atteberry, City Manager *DA*  
Jeff Mihelich, Deputy City Manager *JM*  
Jacqueline Kozak-Thiel, Chief Sustainability Officer

FROM: Beth Sowder, Social Sustainability Director *BS*

RE: August 25, 2015 Work Session Summary: Update on Homelessness Action Items

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An update primarily on local action items to address homelessness in Fort Collins and a brief overview of national, state, and regional trends of homelessness issues and strategies was presented to City Council by Jacqueline Kozak-Thiel, Chief Sustainability Officer; Beth Sowder, Director of Social Sustainability; and Vanessa Fenley, Director of Homeward 2020. The Mayor and all Councilmembers were present.

Council direction sought included questions about the local action items, national, state or regional trends, and if there was anything else Council wanted staff and Homeward 2020 to consider moving forward. Council gave general support for all of the local action items presented, and they specifically indicated support to start a Street Outreach Program in Fort Collins.

Council members posed some questions and provided some direction moving forward which include:

- Support for Homeless Management Information System (HMIS) to gain more accurate data and understand specific needs and numbers.
- Continue to work with regional partners.
- Support to work with community partners to implement a Street Outreach Program starting in the downtown area with potential to expand to other neighborhoods after one year pilot. It should not be solely a City program, rather, a collaborative partnership among stakeholders both for funding and operations.
- Request for ongoing updates about homelessness local actions and specifically Street Outreach Program progress.
- Support Housing First approach and efforts to gain more housing units through landlord engagement.

- Continue and possibly expand prevention and shelter diversion programs to limit the number of people falling into homelessness.
- Continue to work with the State on state-level conversations about Housing First and other programs.
- Include neighborhoods and Boards & Commissions in discussions about Street Outreach Program.
- Develop a dashboard showing metrics that is easily accessible – including timetable and metrics of success for local action items and homelessness in general.
- Provide a summary report to Council about the Burlington, VT Street Outreach Program visit.
- Continue to coordinate with housing affordability efforts.
- Communication and messaging very important to dispel inaccurate notions.
- Focus on other human services needs is also important (e.g. childcare).
- Definitions and typology are helpful.
- Overall sense that Redtail Ponds is a success and model for permanent supportive housing.